LeftField

THE RIGHT CHOICE IN PROJECT MANAGEMENT

WILLIAM H. GALVIN MIDDLE SCHOOL

Canton, MA

OPM Monthly Project Update Report

February 2026

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE

During the month of February, the Design Team submitted an estimating set to the Project Team and estimators. Estimates are expected back in early March with a reconciliation meeting to follow. The project is on track to submit the 90% CD set documents to the MSBA on March 20, 2026.

Looking ahead to bidding, the Project Team has started the first of two rounds of Filed Sub Bidder (FSB) Prequalification, one for the early package which will include underground waterproofing and elevators being bid off a set to be released on March 20, 2026. A second round of Prequal will follow for the main bid package which is set to be released for bidding in June 2026. A Prequalification Committee was established at the December SBC meeting.

During the month of February, meetings with the Planning Board continued with the goal to obtain Zoning Board of Appeals approval in March.

I. TASKS COMPLETED THROUGH FEBRUARY 2026

The following tasks were completed in the month of February 2026:

2/6/26	Working Group Meeting
2/6/26	Enhanced MEP/ Structural Coordination Meeting
2/12/26	Bi-weekly Project Team Check In
2/13/26	Working Group Meeting
2/18/26	Planning Board Meeting
2/25/26	School Building Committee Meeting
2/26/26	Bi-weekly Project Team Check In
2/26/26	Zoning Board of Appeals Meeting
2/27/26	Working Group Meeting

II. TASKS PLANNED FOR MARCH 2026

The following tasks are planned for the month of March 2026:

3/6/26	Working Group Meeting
3/6/26	Enhanced MEP/ Structural Coordination Meeting
3/12/26	90% CD Cost Estimate Reconciliation Meeting
3/13/26	Working Group Meeting
3/18/26	Planning Board Meeting
3/19/26	School Building Committee Meeting
3/20/26	90% CD Submission to MSBA
3/20/26	Working Group Meeting
3/26/26	Bi-weekly Project Team Check In
3/26/26	Zoning Board of Appeals Meeting
3/27/26	Working Group Meeting

III. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled $2,550,582.41this month. Invoices submitted and approved this month include LeftField, Ai3 base contract and other reimbursables, and Consigli preconstruction.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated January 31, 2026.

IV. PROJECT SCHEDULE OVERVIEW

The project is currently on target to hit the following milestone dates:

- *October 27, 2023 - Preliminary Design Program (PDP) Submission due to MSBA for staff review - SUBMITTED*
- *February 5, 2024 - Preferred Schematic Report (PSR) to MSBA – SUBMITTED*
- *March 13, 2024 – Facilities Assessment Subcommittee (FAS) Meeting*
- *April 24, 2024 - MSBA Board of Directors Meeting to approve PSR*
- *June 27, 2024 – Schematic Design (SD) Report to be submitted to MSBA*
- *August 28, 2024 - MSBA Board of Directors Meeting for Project Scope & Budget*
- *District Vote: November 18 & December 10, 2024*
- *May 23, 2025 – Design Development (DD) Submission to MSBA*
- *June 23, 2025 – Early Site Enabling Work to Commence*
- *October 30, 2025 – 60% Construction Documents (CD) Submission to MSBA*
- ***March 20, 2026 – 90% CD Submission to MSBA***
- *June 2026 – 100% CD Documents Complete*

V. CONTRACT AMENDMENTS/BUDGET TRANSFERS

There were no contracts or contract amendments during the month of December.

Refer to the attached Total Project Budget Status Report, dated January 31, 2026.

VI. MBE / WBE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 5.4% and for Women Business Enterprise (WBE) participation, the goal is 10.4%. Based on the Designer Subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 8.1% and WBE is 18.7% for a combined total MBE/WBE participation of 26.8%.

The project will be submitting 60% CD Estimates to the Supplier Diversity Office to calculate updated percentages for the construction phase.

VII. COMMUNITY OUTREACH

LeftField has developed a website for the Galvin Middle School project that will continue to be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes, agendas, monthly reports, MSBA submissions, presentation materials, and more will be posted to the website. A newsletter has also been implemented and will be updated every other month.

VIII. ATTACHMENTS

MSBA Online Report Submission, dated January 31, 2026
Invoice Summary Memo, dated January 31, 2026
Total Project Budget Status Report, dated January 31, 2026
Monthly and Cumulative Cash Flow Reports, dated January 31, 2026
Preliminary Project Schedule, dated January 31, 2026
Consigli Construction Management Monthly Report, dated January 31, 2026

DRAFT

Leftfield, LLC | **Jennifer Carlson** | **Progress Report as of Date 2/28/2026**

District Name	Canton	MSBA ID	202100500305
School Name	Wm H Galvin Middle	Project Name	
OPM Firm Name	Leftfield, LLC	School Building Committee Representative	Derek Folan
Project Director	Jennifer Carlson	Total Project Budget (ProPay)	$241,764,835
Designer Firm Name	Ai3 Architects LLC	Encumbered (Reporting Period)	$11,167
Principal	James S Jordan	Encumbered (to Date)	$29,773,197
General Contractor Firm Name	Consigli Construction Company, Inc.	Total Project Invoices Received (to Date)	$19,004,192
General Contractor Contact Name	Matthew Consigli	Project Completion Percentage	8%

OPM — Leftfield, LLC — Progress Report as of Date 2/28/2026

Contract Summary		Payment Summary	
Original Contract Amount	$346,000	Total Contract Amount	$7,207,279
Contract Amendments (to Date)	3	Invoices Paid (to Date)	$3,483,889
Value of Contract Amendments (to Date)	$6,861,279	Invoices Received (Reporting Period)	$21,366
Total Contract Amount	$7,207,279	Contract Amount Remaining	$3,702,024
Contract Amendments as Percentage of Original Contract Amount	1,983.0%		

OPM Activities (Reporting Period)	The following tasks were completed in the month of February 2026: I. 2/6/26 Working Group Meeting II. 2/6/26 Enhanced MEP/ Structural Coordination Meeting III. 2/12/26 Bi-weekly Project Team Check In IV. 2/13/26 Working Group Meeting V. 2/18/26 Planning Board Meeting VI. 2/25/26 School Building Committee Meeting VII. 2/26/26 Bi-weekly Project Team Check In 2/26/26 Zoning Board of Appeals Meeting VIII. 2/27/26 Working Group Meeting
Project Budget Status	See attached Total Project Budget Report dated 2/28/26.
MSBA Closeout Status	This project is not yet in Closeout.
Potential Issues	There are no potential issues identified at this time.

DESIGNER — Ai3 Architects LLC — Progress Report as of Date 2/28/2026

Contract Summary		Payment Summary	
Original Contract Amount	$1,087,860	Total Contract Amount	$20,979,099
Contract Amendments (to Date)	1	Invoices Paid (to Date)	$13,725,021
Value of Contract Amendments (to Date)	$19,891,239	Invoices Received (Reporting Period)	$489,596
Total Contract Amount	$20,979,099	Contract Amount Remaining	$6,764,482
Contract Amendments as Percentage of Original Contract Amount	1,828.5%		

MBE/WBE		Workforce Participation	
MBE Percentage	5.4%	Total Hours	
MBE Actual	6.7%	Minority Hours	494
WBE Percentage	10.4%	Minority Percentage	21.0%
WBE Actual	10.4%	Minority Workforce Participation	
		Female Hours	850
		Female Percentage	37.0%
		Female Workforce Participation	

RFIs and Submittals			
RFIs Issued (Reporting Period)	0		
Total RFIs Issued (to Date)	0		
Remaining Open RFIs – Past 30 Days	0		
Notes			
Remaining Open RFIs – Past 60 Days	0		
Notes			
Remaining Open RFIs – Past 90 Days	0		
Notes			
Submittals Received (Reporting Period)	0		
Total Submittals Received (to Date)	0		
Submittals Reviewed (Reporting Period)	0		
Total Submittals Reviewed (to Date)	0		
Comments (Remaining Open Submittals)	N/A		
Phase	Design Development	Phase Scheduled Completion Date	6/25/2026
Designer Activities (Reporting Period)	The following tasks were completed in the month of February 2026: I. 2/6/26 Working Group Meeting II. 2/6/26 Enhanced MEP/ Structural Coordination Meeting III. 2/12/26 Bi-weekly Project Team Check In IV. 2/13/26 Working Group Meeting V. 2/18/26 Planning Board Meeting VI. 2/25/26 School Building Committee Meeting VII. 2/26/26 Bi-weekly Project Team Check In 2/26/26 Zoning Board of Appeals Meeting VIII. 2/27/26 Working Group Meeting		
30 Day Look Ahead	The following tasks are planned for the month of March 2026: I. 3/6/26 Working Group Meeting II. 3/6/26 Enhanced MEP/ Structural Coordination Meeting III. 3/12/26 90% CD Cost Estimate Reconciliation Meeting IV. 3/13/26 Working Group Meeting V. 3/18/26 Planning Board Meeting VI. 3/19/26 School Building Committee Meeting VII. 3/20/26 90% CD Submission to MSBA VIII. 3/20/26 Working Group Meeting IX. 3/26/26 Bi-weekly Project Team Check In 3/26/26 Zoning Board of Appeals Meeting X. 3/		
Commissioning Consultant	Affiliated Engineers, Inc. and 3ive		
Commissioning Consultant Status	Affiliated Engineers, Inc. and 3ive have been assigned to the project and have been actively engaged in providing comments at every submission as well as Cx specification sections.		

GENERAL CONTRACTOR — Consigli Construction Company, Inc. — Progress Report as of Date 2/28/2026

Contract Summary		Payment Summary	
Original Contract Amount (including CM-At-Risk Amendments)	$1,574,923	Total Contract Amount	$1,574,923
Change Orders (to Date)	0	Invoices Paid (to Date)	$1,171,914
Value of Change Orders (to Date)	$0	Invoices Received (Reporting Period)	$17,484
Total Contract Amount	$1,574,923	Contract Amount Remaining	$385,525
Procurement Type	CM-at-Risk		
Change Orders as Percentage of Original Contract Amount	0.0%		
Pending Change Orders	$0		
Change Order Status	There have been no change orders to date.		

MBE/WBE		Workforce Participation
MBE Percentage		Total Hours
MBE Actual		Minority Hours
WBE Percentage		Minority Percentage
WBE Actual		Minority Workforce Participation
		Female Hours
		Female Percentage
		Female Workforce Participation

Schedule Assessment	
Notice to Proceed Date	
Physical Progress	0%
Substantial Completion Date (Reported)	
Substantial Completion Date (Contract)	
Substantial Completion Date (Certificate)	
Construction Progress (Reporting Period)	N/A
30 Day Look Ahead	The following tasks are planned for the month of March 2026: I. 3/6/26 Working Group Meeting II. 3/6/26 Enhanced MEP/ Structural Coordination Meeting III. 3/12/26 90% CD Cost Estimate Reconciliation Meeting IV. 3/13/26 Working Group Meeting V. 3/18/26 Planning Board Meeting VI. 3/19/26 School Building Committee Meeting VII. 3/20/26 90% CD Submission to MSBA VIII. 3/20/26 Working Group Meeting IX. 3/26/26 Bi-weekly Project Team Check In 3/26/26 Zoning Board of Appeals Meeting X. 3/
Overall Schedule Assessment	The project is currently tracking on schedule.
Problems Identified (Schedule or Construction)	There have been no issues identified at this time.
Quality Control	
Safety Compliance	
Number of Claims (to Date)	
Value of Claims (to Date)	
Comments	
Recorded Manpower (Reporting Period)	
Contractor Closeout Status	This project is in Preconstruction.

Certification

The undersigned hereby certifies that, to the best of his/her knowledge, the information contained in this monthly report and attached hereto are true and accurate.

Project Director/Project Manager

Jen Carlson _____ Print Name

Jen Carlson _____ Signature

March 12, 2026 _____ Date

LeftField
THE RIGHT CHOICE IN PROJECT MANAGEMENT

William H. Galvin Middle School - Canton, MA — **February 28, 2026**

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
	FEASIBILITY STUDY AGREEMENT									
0001-0000	OPM Feasibility Study/Schematic Design	$ 346,000	$ 9,900	$ 355,900	$ 355,900	100%	$ 355,900	100%	$ -	
0002-0000	A&E Feasibility Study/Schematic Design	$ 900,000	$ 187,860	$ 1,087,860	$ 1,087,860	100%	$ 1,087,858	100%	$ -	
0003-0000	Environmental & Site	$ 204,000	$ (159,392)	$ 44,608	$ 44,608	100%	$ 44,608	100%	$ -	
0004-0000	Other	$ 50,000	$ (38,368)	$ 11,632	$ 638	5%	$ 638	5%	$ 10,994	
	SUB-TOTAL	**$ 1,500,000**	**$ -**	**$ 1,500,000**	**$ 1,489,006**	**99%**	**$ 1,489,004**	**99%**	**$ 10,994**	
	ADMINISTRATION									
0101-0000	**Legal Fees**	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	$ -	
	Owner's Project Manager	**$ 6,837,079**	**$ -**	**$ 6,887,079**	**$ 6,851,379**	**99%**	**$ 3,146,504**	**46%**	**$ 3,815,575**	
0102-0400	Design Development	$ 1,025,562		$ 1,025,562	$ 1,025,562	100%	$ 1,025,562	100%	$ -	
0102-0500	Construction Documents	$ 2,051,124		$ 2,051,124	$ 2,051,124	100%	$ 2,051,124	100%	$ -	
0102-0600	Bidding	$ 170,927		$ 170,927	$ 170,927	100%	$ 64,098	38%	$ 106,829	
0102-0700	Construction Administration	$ 3,418,539		$ 3,418,539	$ 3,418,539	100%	$ -	0%	$ 3,418,539	
0102-0800	Closeout	$ 170,927		$ 170,927	$ 170,927	100%	$ -	0%	$ 170,927	
0102-0900	Extra Services	$ -		$ -	$ -	0%	$ -	0%	$ -	
0102-1000	Reimbursable Services	$ 50,000		$ 50,000	$ 14,300	29%	$ 5,720	11%	$ 44,280	
0201-1100	Cost Estimates	$ 75,000		$ 75,000	$ -	0%	$ -	0%	$ 75,000	
0103-0000	**Advertising & Printing**	**$ 40,000**		**$ 40,000**	**$ 13,167**	**33%**	**$ 13,167**	**33%**	**$ 26,833**	
0104-0000	**Permitting**	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	
0105-0000	**Owner's Insurance**	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	
0199-0000	**Other Administrative Costs**	**$ 100,000**	**$ -**	**$ 100,000**	**$ 851**	**1%**	**$ 851**	**1%**	**$ 99,149**	
	SUB-TOTAL	**$ 7,102,079**	**$ -**	**$ 7,102,079**	**$ 6,865,397**	**0%**	**$ 3,160,522**	**45%**	**$ 3,941,557**	
	Architectural & Engineering									
	A/E Basic Services	**$ 18,536,837**	**$ -**	**$ 18,536,837**	**$ 18,536,837**	**100%**	**$ 12,744,988**	**69%**	**$ 5,791,849**	
0201-0400	Design Development	$ 5,902,893		$ 5,902,893	$ 5,902,893	100%	$ 5,902,893	100%	$ -	
0201-0500	Construction Documents	$ 8,552,208		$ 8,552,208	$ 8,552,208	100%	$ 6,842,095	80%	$ 1,710,113	
0201-0600	Bidding	$ 485,921		$ 485,921	$ 485,921	100%	$ -	0%	$ 485,921	
0201-0700	Construction Administration	$ 3,304,262		$ 3,304,262	$ 3,304,262	100%	$ -	0%	$ 3,304,262	
0201-0800	Closeout	$ 291,553		$ 291,553	$ 291,553	100%	$ -	0%	$ 291,553	
0201-9900	Other Basic Services	$ -		$ -	$ -	0%	$ -	0%	$ -	
	Extra/Reimbursable Services	**$ 1,349,402**	**$ -**	**$ 1,349,402**	**$ 1,349,402**	**100%**	**$ 325,996**	**24%**	**$ 1,018,406**	
0203-0200	Printing (Over Minimum)	$ 5,000		$ 5,000	$ 5,000	100%				
0203-9900	Other Reimbursables	$ 696,193		$ 696,193	$ 696,193	100%	$ 158,880	23%	$ 537,313	
0204-0200	HazMat (incl. monitoring)	$ 230,588		$ 230,588	$ 230,588	100%	$ 10,450	5%	$ 220,138	
0204-0300	Geotechnical/Geo-Environmental	$ 338,038		$ 338,038	$ 338,038	100%	$ 156,666	46%	$ 181,372	
0204-0400	Site Survey & Site Requirements	$ -		$ -	$ -	0%	$ -	0%	$ -	
0204-0500	Wetlands	$ 63,248		$ 63,248	$ 63,248	100%	$ -	0%	$ 63,248	
0204-1200	Traffic Studies	$ 16,335		$ 16,335	$ 16,335	100%	$ -	0%	$ 16,335	
	SUB-TOTAL	**$ 19,886,239**	**$ -**	**$ 19,886,239**	**$ 19,886,239**	**0%**	**$ 13,070,985**	**66%**	**$ 6,810,254**	
	SITE ACQUISITION									
0301-0000	Land/Bldg. Purchase/Associated Services	$ -		$ -	$ -	0%	$ -	0%	$ -	
	SUB-TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	

William H. Galvin Middle School - Canton, MA — **February 28, 2026**

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
	PRE CONSTRUCTION COSTS									
0501-0000	CMR Pre-Con Services	$ 314,712	$ 141,415	$ 456,127	$ 456,127	0%	$ 351,223	77%	$ 104,904	
	SUB-TOTAL	**$ 314,712**	**$ 141,415**	**$ 456,127**	**$ 456,127**	**0%**	**$ 351,223**	**77%**	**$ 104,904**	
	CONSTRUCTION COSTS									
0502-0001	Construction Budget	$ 195,345,100	$ (141,415)	$ 195,203,685	$ 1,074,188	0%	$ 930,218	0%	$ 194,273,467	
0508-0000	Change Orders	$ -	$ -	$ -	$ -	0%	$ -	0%	$ -	
	SUB-TOTAL	**$ 195,345,100**	**$ (141,415)**	**$ 195,203,685**	**$ 1,074,188**	**0%**	**$ 930,218**	**0%**	**$ 194,273,467**	
	ALTERNATES									
0506-0000				$ -	$ -	0%	$ -	0%	$ -	
	SUB-TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	
	OTHER PROJECT COSTS									
0507-0000	Construction Contingency	$ 9,767,255	$ -	$ 9,767,255	$ -	0%	$ -	0%	$ 9,767,255	
	Miscellaneous Project Costs	$ 1,000,000	$ -	$ 1,000,000	$ 2,240	0%	$ 2,240	0%	$ 997,760	
0601-0000	Utility Company Fees	$ 350,000		$ 350,000	$ 2,240	1%	$ 2,240	1%	$ 347,760	
0602-0000	Testing Services	$ 350,000		$ 350,000	$ -	0%	$ -	0%	$ 350,000	
0699-0000	Other Project Costs	$ 300,000		$ 300,000	$ -	0%	$ -	0%	$ 300,000	
	Furnishings and Equipment	$ 4,896,000	$ -	$ 4,896,000	$ -	0%	$ -	0%	$ 4,896,000	
0701-0000	Furnishings	$ 2,448,000		$ 2,448,000	$ -	0%	$ -	0%	$ 2,448,000	
0702-0000	Equipment	$ -		$ -		0%	$ -	0%	$ -	
0703-0000	Technology Equipment	$ 2,448,000		$ 2,448,000	$ -	0%	$ -	0%	$ 2,448,000	
0801-0000	Owner's Contingency	$ 1,953,451		$ 1,953,451	$ -	0%	$ -	0%	$ 1,953,451	
	SUB-TOTAL	**$ 17,616,706**	**$ -**	**$ 17,616,706**	**$ 2,240**	**0%**	**$ 2,240**	**0%**	**$ 17,614,466**	
	TOTAL PROJECT BUDGET	**$ 241,764,836**	**$ -**	**$ 241,764,836**	**$ 29,773,197**	**12%**	**$ 19,004,192**	**8%**	**$ 222,760,644**	

FUNDING SOURCES	Max w/ Conting.	Max w/o Conting.
Maximum State Share	$ 74,695,416	$ 73,145,938
Local Share	$ 167,069,420	$ 168,618,898
SUB-TOTAL	**$ 241,764,836**	**$ 241,764,836**

Project Budget	Scope Items Excluded	Contingencies	Basis of Total Facilities Grant	Reimbursement Rate
$ 241,764,836	$ 91,666,763	$ 11,720,706	$ 73,173,951	52.88%

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William H. Galvin Middle School - Canton, MA — **February 28, 2026**

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
	FEASIBILITY STUDY AGREEMENT									
0001-0000	OPM Feasibility Study/Schematic Design	$ 346,000	$ 9,900	$ 355,900	$ 355,900	100%	$ 355,900	100%	$ -	
0002-0000	A&E Feasibility Study/Schematic Design	$ 900,000	$ 187,860	$ 1,087,860	$ 1,087,860	100%	$ 1,087,858	100%	$ -	
0003-0000	Environmental & Site	$ 204,000	$ (159,392)	$ 44,608	$ 44,608	100%	$ 44,608	100%	$ -	
0004-0000	Other	$ 50,000	$ (38,368)	$ 11,632	$ 638	5%	$ 638	5%	$ 10,994	
	SUB-TOTAL	**$ 1,500,000**	**$ -**	**$ 1,500,000**	**$ 1,489,006**	**99%**	**$ 1,489,004**	**99%**	**$ 10,994**	
	ADMINISTRATION									
0101-0000	**Legal Fees**	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	$ -	
	Owner's Project Manager	**$ 6,837,079**	**$ -**	**$ 6,887,079**	**$ 6,851,379**	**99%**	**$ 3,146,504**	**46%**	**$ 3,815,575**	
0102-0400	Design Development	$ 1,025,562		$ 1,025,562	$ 1,025,562	100%	$ 1,025,562	100%	$ -	
0102-0500	Construction Documents	$ 2,051,124		$ 2,051,124	$ 2,051,124	100%	$ 2,051,124	100%	$ -	
0102-0600	Bidding	$ 170,927		$ 170,927	$ 170,927	100%	$ 64,098	38%	$ 106,829	
0102-0700	Construction Administration	$ 3,418,539		$ 3,418,539	$ 3,418,539	100%	$ -	0%	$ 3,418,539	
0102-0800	Closeout	$ 170,927		$ 170,927	$ 170,927	100%	$ -	0%	$ 170,927	
0102-0900	Extra Services	$ -		$ -	$ -	0%	$ -	0%	$ -	
0102-1000	Reimbursable Services	$ 50,000		$ 50,000	$ 14,300	29%	$ 5,720	11%	$ 44,280	
0201-1100	Cost Estimates	$ 75,000		$ 75,000	$ -	0%	$ -	0%	$ 75,000	
0103-0000	**Advertising & Printing**	**$ 40,000**		**$ 40,000**	**$ 13,167**	**33%**	**$ 13,167**	**33%**	**$ 26,833**	
0104-0000	**Permitting**	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	
0105-0000	**Owner's Insurance**	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	
0199-0000	**Other Administrative Costs**	**$ 100,000**	**$ -**	**$ 100,000**	**$ 851**	**1%**	**$ 851**	**1%**	**$ 99,149**	
	SUB-TOTAL	**$ 7,102,079**	**$ -**	**$ 7,102,079**	**$ 6,865,397**	**0%**	**$ 3,160,522**	**45%**	**$ 3,941,557**	
	Architectural & Engineering									
	A/E Basic Services	**$ 18,536,837**	**$ -**	**$ 18,536,837**	**$ 18,536,837**	**100%**	**$ 12,744,988**	**69%**	**$ 5,791,849**	
0201-0400	Design Development	$ 5,902,893		$ 5,902,893	$ 5,902,893	100%	$ 5,902,893	100%	$ -	
0201-0500	Construction Documents	$ 8,552,208		$ 8,552,208	$ 8,552,208	100%	$ 6,842,095	80%	$ 1,710,113	
0201-0600	Bidding	$ 485,921		$ 485,921	$ 485,921	100%	$ -	0%	$ 485,921	
0201-0700	Construction Administration	$ 3,304,262		$ 3,304,262	$ 3,304,262	100%	$ -	0%	$ 3,304,262	
0201-0800	Closeout	$ 291,553		$ 291,553	$ 291,553	100%	$ -	0%	$ 291,553	
0201-9900	Other Basic Services	$ -		$ -	$ -	0%	$ -	0%	$ -	
	Extra/Reimbursable Services	**$ 1,349,402**	**$ -**	**$ 1,349,402**	**$ 1,349,402**	**100%**	**$ 325,996**	**24%**	**$ 1,018,406**	
0203-0200	Printing (Over Minimum)	$ 5,000		$ 5,000	$ 5,000	100%				
0203-9900	Other Reimbursables	$ 696,193		$ 696,193	$ 696,193	100%	$ 158,880	23%	$ 537,313	
0204-0200	HazMat (incl. monitoring)	$ 230,588		$ 230,588	$ 230,588	100%	$ 10,450	5%	$ 220,138	
0204-0300	Geotechnical/Geo-Environmental	$ 338,038		$ 338,038	$ 338,038	100%	$ 156,666	46%	$ 181,372	
0204-0400	Site Survey & Site Requirements	$ -		$ -	$ -	0%	$ -	0%	$ -	
0204-0500	Wetlands	$ 63,248		$ 63,248	$ 63,248	100%	$ -	0%	$ 63,248	
0204-1200	Traffic Studies	$ 16,335		$ 16,335	$ 16,335	100%	$ -	0%	$ 16,335	
	SUB-TOTAL	**$ 19,886,239**	**$ -**	**$ 19,886,239**	**$ 19,886,239**	**0%**	**$ 13,070,985**	**66%**	**$ 6,810,254**	
	SITE ACQUISITION									
0301-0000	Land/Bldg. Purchase/Associated Services	$ -		$ -	$ -	0%	$ -	0%	$ -	
	SUB-TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	

William H. Galvin Middle School - Canton, MA — **February 28, 2026**

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
	PRE CONSTRUCTION COSTS									
0501-0000	CMR Pre-Con Services	$ 314,712	$ 141,415	$ 456,127	$ 456,127	0%	$ 351,223	77%	$ 104,904	
	SUB-TOTAL	**$ 314,712**	**$ 141,415**	**$ 456,127**	**$ 456,127**	**0%**	**$ 351,223**	**77%**	**$ 104,904**	
	CONSTRUCTION COSTS									
0502-0001	Construction Budget	$ 195,345,100	$ (141,415)	$ 195,203,685	$ 1,074,188	0%	$ 930,218	0%	$ 194,273,467	
0508-0000	Change Orders	$ -	$ -	$ -	$ -	0%	$ -	0%	$ -	
	SUB-TOTAL	**$ 195,345,100**	**$ (141,415)**	**$ 195,203,685**	**$ 1,074,188**	**0%**	**$ 930,218**	**0%**	**$ 194,273,467**	
	ALTERNATES									
0506-0000				$ -	$ -	0%	$ -	0%	$ -	
	SUB-TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**0%**	**$ -**	**0%**	**$ -**	
	OTHER PROJECT COSTS									
0507-0000	Construction Contingency	$ 9,767,255	$ -	$ 9,767,255	$ -	0%	$ -	0%	$ 9,767,255	
	Miscellaneous Project Costs	$ 1,000,000	$ -	$ 1,000,000	$ 2,240	0%	$ 2,240	0%	$ 997,760	
0601-0000	Utility Company Fees	$ 350,000		$ 350,000	$ 2,240	1%	$ 2,240	1%	$ 347,760	
0602-0000	Testing Services	$ 350,000		$ 350,000	$ -	0%	$ -	0%	$ 350,000	
0699-0000	Other Project Costs	$ 300,000		$ 300,000	$ -	0%	$ -	0%	$ 300,000	
	Furnishings and Equipment	$ 4,896,000	$ -	$ 4,896,000	$ -	0%	$ -	0%	$ 4,896,000	
0701-0000	Furnishings	$ 2,448,000		$ 2,448,000	$ -	0%	$ -	0%	$ 2,448,000	
0702-0000	Equipment	$ -		$ -		0%	$ -	0%	$ -	
0703-0000	Technology Equipment	$ 2,448,000		$ 2,448,000	$ -	0%	$ -	0%	$ 2,448,000	
0801-0000	Owner's Contingency	$ 1,953,451		$ 1,953,451	$ -	0%	$ -	0%	$ 1,953,451	
	SUB-TOTAL	**$ 17,616,706**	**$ -**	**$ 17,616,706**	**$ 2,240**	**0%**	**$ 2,240**	**0%**	**$ 17,614,466**	
	TOTAL PROJECT BUDGET	**$ 241,764,836**	**$ -**	**$ 241,764,836**	**$ 29,773,197**	**12%**	**$ 19,004,192**	**8%**	**$ 222,760,644**	

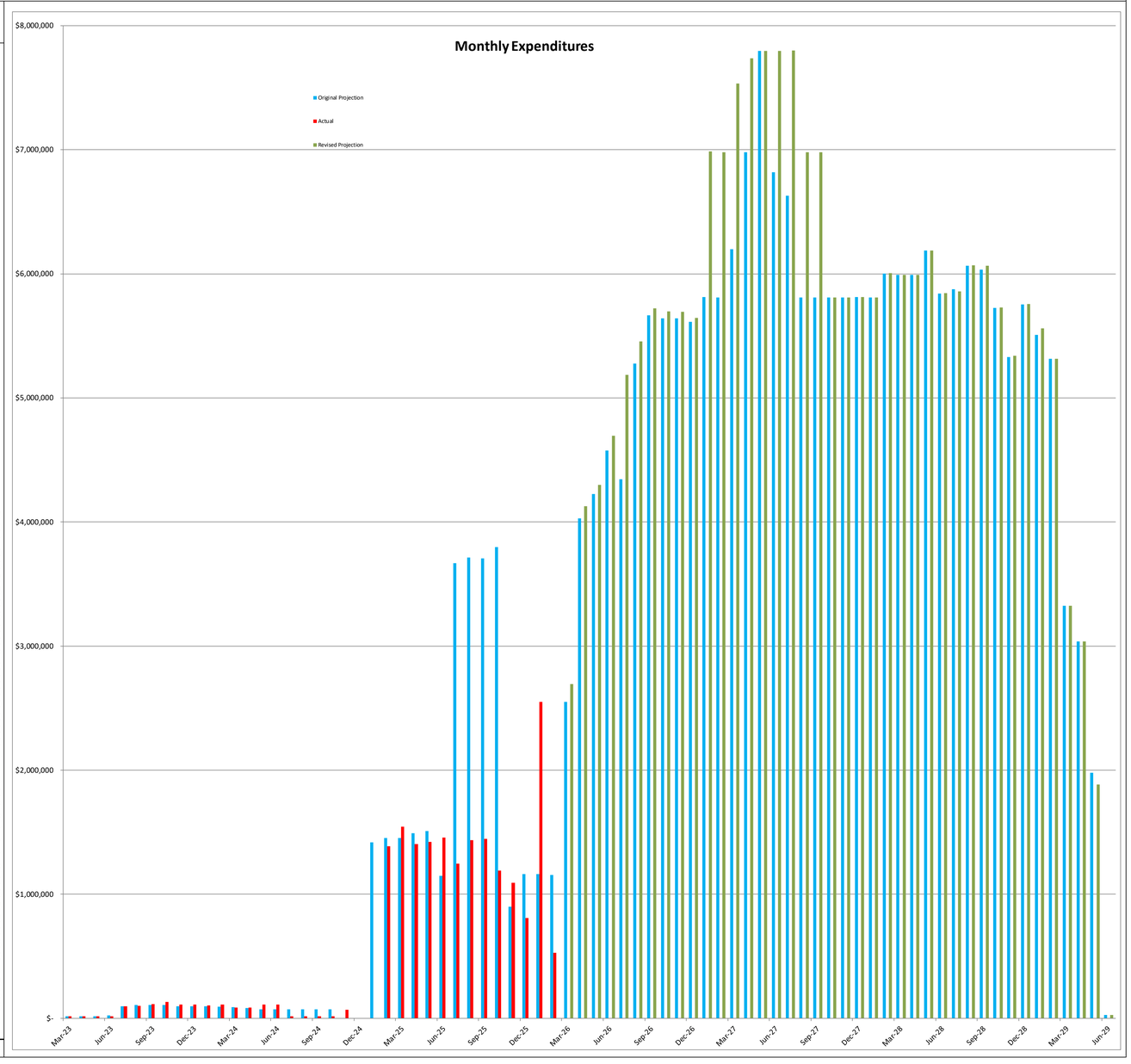
FUNDING SOURCES	Max w/ Conting.	Max w/o Conting.
Maximum State Share	$ 74,695,416	$ 73,145,938
Local Share	$ 167,069,420	$ 168,618,898
SUB-TOTAL	**$ 241,764,836**	**$ 241,764,836**

Project Budget	Scope Items Excluded	Contingencies	Basis of Total Facilities Grant	Reimbursement Rate
$ 241,764,836	$ 91,666,763	$ 11,720,706	$ 73,173,951	52.88%

William H. Galvin Middle School - Canton, MA — February 28, 2026

Monthly Cash Flow

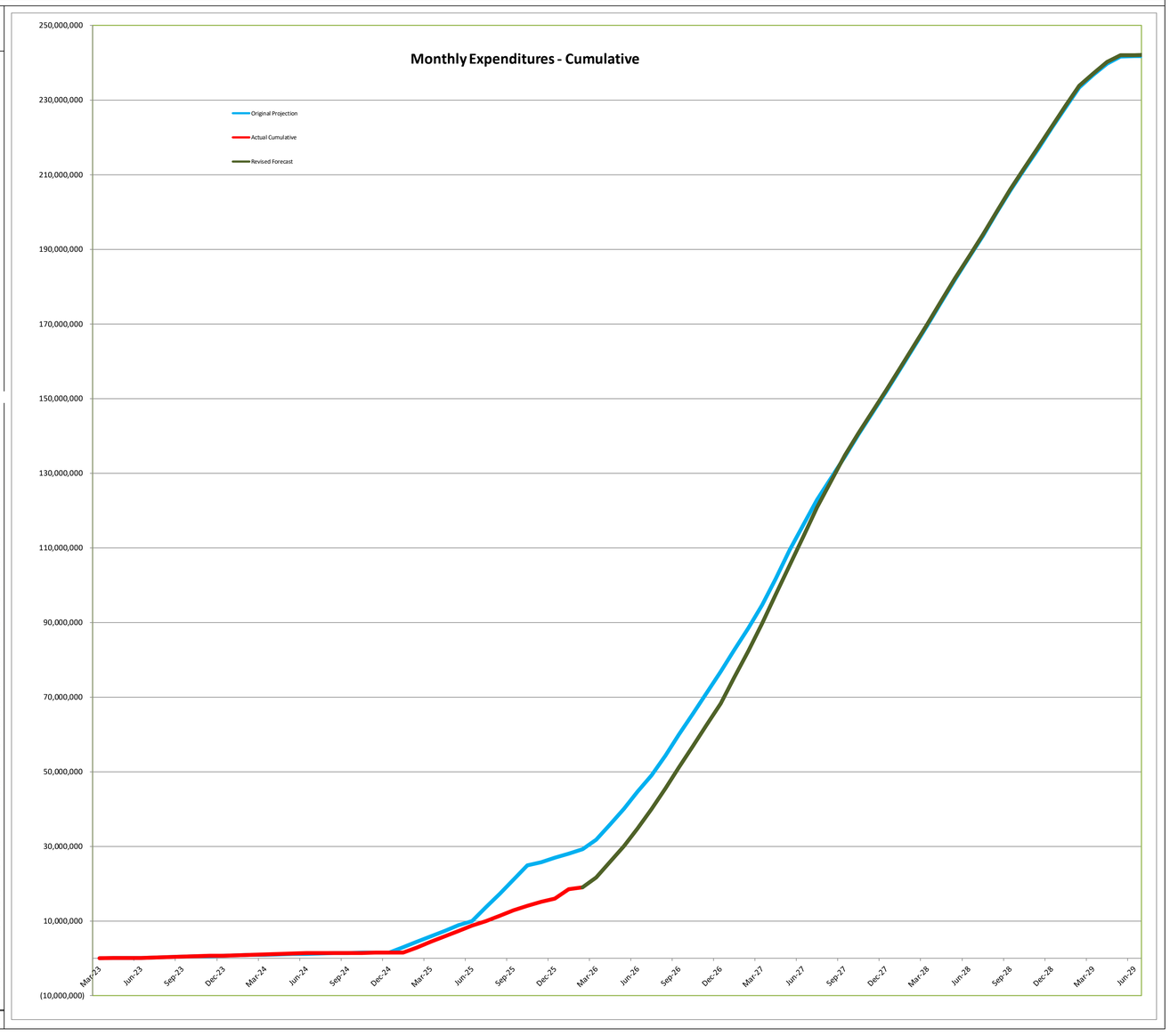
Date	Original Projection	Actual	Revised Projection
Mar-23	$ 17,300	$ 17,300	
Apr-23	$ 17,300	$ 17,300	
May-23	$ 17,300	$ 17,300	
Jun-23	$ 22,300	$ 17,300	
Jul-23	$ 98,550	$ 95,870	
Aug-23	$ 108,550	$ 101,700	
Sep-23	$ 108,550	$ 115,437	
Oct-23	$ 108,550	$ 132,769	
Nov-23	$ 98,550	$ 110,186	
Dec-23	$ 98,550	$ 110,459	
Jan-24	$ 98,550	$ 105,780	
Feb-24	$ 93,550	$ 109,718	
Mar-24	$ 88,550	$ 87,300	
Apr-24	$ 82,550	$ 88,199	
May-24	$ 73,550	$ 112,436	
Jun-24	$ 73,550	$ 110,044	
Jul-24	$ 73,550	$ 17,300	
Aug-24	$ 73,550	$ 17,300	
Sep-24	$ 73,550	$ 17,300	
Oct-24	$ 73,550	$ 17,300	
Nov-24	$ -	$ 70,705	
Dec-24	$ -	$ -	
Jan-25	$ 1,419,947	$ -	
Feb-25	$ 1,452,555	$ 1,387,691	
Mar-25	$ 1,452,555	$ 1,545,441	
Apr-25	$ 1,493,546	$ 1,403,175	
May-25	$ 1,509,762	$ 1,422,775	
Jun-25	$ 1,147,118	$ 1,458,166	
Jul-25	$ 3,667,400	$ 1,245,868	
Aug-25	$ 3,714,067	$ 1,435,933	
Sep-25	$ 3,705,733	$ 1,445,881	
Oct-25	$ 3,798,267	$ 1,190,181	
Nov-25	$ 898,562	$ 1,091,290	
Dec-25	$ 1,160,933	$ 809,759	
Jan-26	$ 1,160,933	$ 2,550,582	
Feb-26	$ 1,156,933	$ 528,445	
Mar-26	$ 2,552,021		$ 2,693,581
Apr-26	$ 4,029,693		$ 4,126,253
May-26	$ 4,225,039		$ 4,297,599
Jun-26	$ 4,575,871		$ 4,693,997
Jul-26	$ 4,344,666		$ 5,186,579
Aug-26	$ 5,278,660		$ 5,456,746
Sep-26	$ 5,666,350		$ 5,722,093
Oct-26	$ 5,640,054		$ 5,698,798
Nov-26	$ 5,640,054		$ 5,694,950
Dec-26	$ 5,613,388		$ 5,643,306
Jan-27	$ 5,813,733		$ 6,985,880
Feb-27	$ 5,808,733		$ 6,980,880
Mar-27	$ 6,199,423		$ 7,534,492
Apr-27	$ 6,980,803		$ 7,736,920
May-27	$ 7,796,803		$ 7,796,880
Jun-27	$ 6,820,078		$ 7,796,880
Jul-27	$ 6,629,733		$ 7,801,880
Aug-27	$ 5,808,733		$ 6,980,880
Sep-27	$ 5,808,733		$ 6,980,880
Oct-27	$ 5,808,733		$ 5,808,810
Nov-27	$ 5,808,733		$ 5,809,674
Dec-27	$ 5,813,733		$ 5,814,674
Jan-28	$ 5,808,733		$ 5,809,674
Feb-28	$ 6,004,078		$ 6,005,009
Mar-28	$ 5,992,411		$ 5,993,352
Apr-28	$ 5,992,411		$ 5,993,352
May-28	$ 6,187,756		$ 6,188,697
Jun-28	$ 5,842,766		$ 5,843,707
Jul-28	$ 5,876,113		$ 5,858,067
Aug-28	$ 6,066,458		$ 6,068,712
Sep-28	$ 6,033,111		$ 6,066,530
Oct-28	$ 5,725,457		$ 5,728,696
Nov-28	$ 5,329,540		$ 5,341,203
Dec-28	$ 5,754,850		$ 5,755,758
Jan-29	$ 5,509,843		$ 5,559,579
Feb-29	$ 5,314,498		$ 5,314,575
Mar-29	$ 3,326,428		$ 3,326,520
Apr-29	$ 3,038,836		$ 3,038,914
May-29	$ 1,979,956		$ 1,883,268
Jun-29	$ 26,505		$ 28,505
Jul-29	$ 26,505		$ 28,505
Aug-29	$ 26,503		$ 28,114
Dec-29	$ -		$ -
Total:	**$ 241,764,836**	**$ 19,004,191**	**$ 242,118,556**



William H. Galvin Middle School - Canton, MA — February 28, 2026

Cumulative Cash Flow

Date	Original Projection	Actual Cumulative	Revised Forecast
Mar-23	17,300	$ 17,300	
Apr-23	34,600	$ 34,600	
May-23	51,900	$ 51,900	
Jun-23	74,200	$ 69,200	
Jul-23	172,750	$ 165,070	
Aug-23	281,300	$ 266,770	
Sep-23	389,850	$ 382,207	
Oct-23	498,400	$ 514,976	
Nov-23	596,950	$ 625,162	
Dec-23	695,500	$ 735,621	
Jan-24	794,050	$ 841,401	
Feb-24	887,600	$ 951,119	
Mar-24	976,150	$ 1,038,419	
Apr-24	1,058,700	$ 1,126,618	
May-24	1,132,250	$ 1,239,054	
Jun-24	1,205,800	$ 1,349,098	
Jul-24	1,279,350	$ 1,366,398	
Aug-24	1,352,900	$ 1,383,698	
Sep-24	1,426,450	$ 1,400,998	
Oct-24	1,500,000	$ 1,418,298	
Nov-24	1,500,000	$ 1,489,003	
Dec-24	1,500,000	$ 1,489,003	
Jan-25	2,919,947	$ 1,489,003	
Feb-25	4,372,502	$ 2,876,694	
Mar-25	5,825,057	$ 4,422,134	
Apr-25	7,318,603	$ 5,825,309	
May-25	8,828,365	$ 7,248,084	
Jun-25	9,975,483	$ 8,706,249	
Jul-25	13,642,883	$ 9,952,118	
Aug-25	17,356,950	$ 11,388,051	
Sep-25	21,062,683	$ 12,833,933	
Oct-25	24,860,950	$ 14,024,114	
Nov-25	25,759,512	$ 15,115,404	
Dec-25	26,920,445	$ 15,925,163	
Jan-26	28,081,378	$ 18,475,745	
Feb-26	29,238,311	$ 19,004,191	$ 19,004,191
Mar-26	31,790,332		$ 21,697,772
Apr-26	35,820,025		$ 25,824,025
May-26	40,045,064		$ 30,121,624
Jun-26	44,620,935		$ 34,815,621
Jul-26	48,965,601		$ 40,002,200
Aug-26	54,244,261		$ 45,458,946
Sep-26	59,910,611		$ 51,181,039
Oct-26	65,550,665		$ 56,879,837
Nov-26	71,190,719		$ 62,574,787
Dec-26	76,804,107		$ 68,218,093
Jan-27	82,617,840		$ 75,203,973
Feb-27	88,426,573		$ 82,184,853
Mar-27	94,625,996		$ 89,719,345
Apr-27	101,606,799		$ 97,456,265
May-27	109,403,602		$ 105,253,145
Jun-27	116,223,680		$ 113,050,025
Jul-27	122,853,413		$ 120,851,905
Aug-27	128,662,146		$ 127,832,785
Sep-27	134,470,879		$ 134,813,665
Oct-27	140,279,612		$ 140,622,475
Nov-27	146,088,345		$ 146,432,149
Dec-27	151,902,078		$ 152,246,823
Jan-28	157,710,811		$ 158,056,497
Feb-28	163,714,889		$ 164,061,506
Mar-28	169,707,300		$ 170,054,858
Apr-28	175,699,711		$ 176,048,210
May-28	181,887,467		$ 182,236,907
Jun-28	187,730,233		$ 188,080,614
Jul-28	193,606,346		$ 193,938,681
Aug-28	199,672,804		$ 200,007,393
Sep-28	205,705,915		$ 206,073,923
Oct-28	211,431,372		$ 211,802,618
Nov-28	216,760,912		$ 217,143,821
Dec-28	222,515,762		$ 222,899,579
Jan-29	228,025,605		$ 228,459,158
Feb-29	233,340,103		$ 233,773,733
Mar-29	236,666,531		$ 237,100,253
Apr-29	239,705,367		$ 240,139,167
May-29	241,685,323		$ 242,022,435
Jun-29	241,711,828		$ 242,050,940
Jul-29	241,738,333		$ 242,079,445
Aug-29	241,764,836		$ 242,107,559
Dec-29	-		$ -
Total:	**$ 241,764,836**	**$ 14,024,114**	**$ 242,118,556**

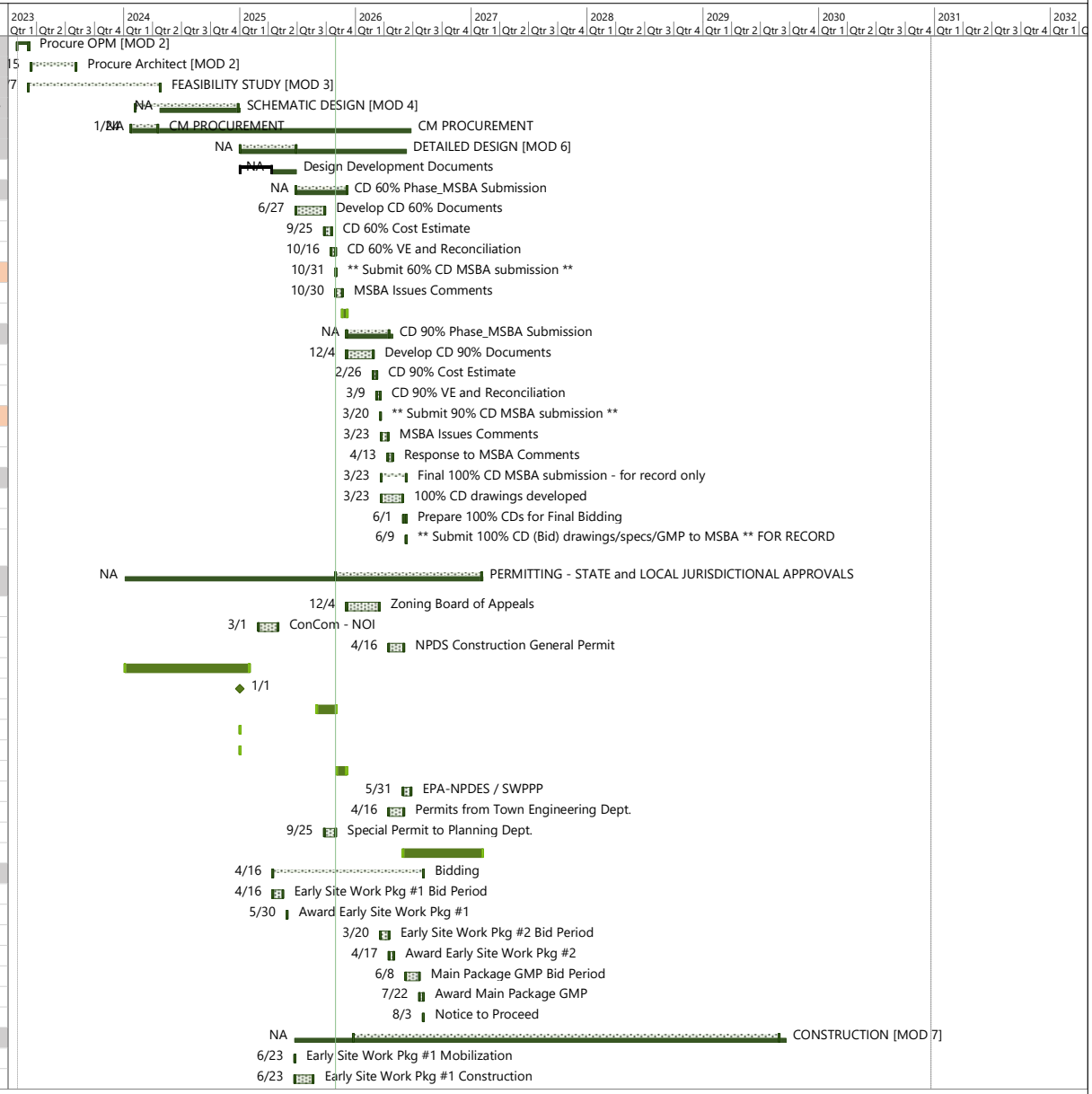


GALVIN MIDDLE SCHOOL

Preliminary Schedule

60% Construction Document Submission December 31, 2025

ID	Task Mode	Task Name	Duration	Start	Finish
1		**Procure OPM [MOD 2]**	**27 days**	**Mon 1/30/23**	**Tue 3/7/23**
7		**Procure Architect [MOD 2]**	**102 days**	**Wed 3/15/23**	**Thu 8/3/23**
30		**FEASIBILITY STUDY [MOD 3]**	**297 days**	**Tue 3/7/23**	**Wed 4/24/24**
65		**SCHEMATIC DESIGN [MOD 4]**	**228 days**	**Tue 2/6/24**	**Thu 12/26/24**
83		**CM PROCUREMENT**	**61 days**	**Wed 1/24/24**	**Wed 4/17/24**
87		**DETAILED DESIGN [MOD 6]**	**126 days**	**Thu 1/2/25**	**Fri 6/27/25**
88		**Design Development Documents**	**72 days**	**Thu 1/2/25**	**Fri 4/11/25**
94		**CD 60% Phase_MSBA Submission**	**113 days**	**Fri 6/27/25**	**Thu 12/4/25**
95		Develop CD 60% Documents	65 days	Fri 6/27/25	Fri 9/26/25
96		CD 60% Cost Estimate	16 days	Thu 9/25/25	Thu 10/16/25
97		CD 60% VE and Reconciliation	11 days	Thu 10/16/25	Thu 10/30/25
98		**** Submit 60% CD MSBA submission ****	**1 day**	**Fri 10/30/25**	**Fri 10/30/25**
99		MSBA Issues Comments	16 days	Thu 10/30/25	Thu 11/20/25
100		Response to MSBA Comments	11 days	Thu 11/20/25	Fri 12/5/25
101		**CD 90% Phase_MSBA Submission**	**94 days**	**Thu 12/4/25**	**Thu 4/16/26**
102		Develop CD 90% Documents	59 days	Thu 12/4/25	Thu 2/26/26
103		CD 90% Cost Estimate	8 days	Thu 2/26/26	Mon 3/9/26
104		CD 90% VE and Reconciliation	9 days	Mon 3/9/26	Thu 3/19/26
105		**** Submit 90% CD MSBA submission ****	**1 day**	**Fri 3/20/26**	**Fri 3/20/26**
106		MSBA Issues Comments	16 days	Mon 3/23/26	Mon 4/13/26
107		Response to MSBA Comments	11 days	Mon 4/13/26	Mon 4/27/26
108		**Final 100% CD MSBA submission - for record only**	**56 days**	**Mon 3/23/26**	**Tue 6/9/26**
109		100% CD drawings developed	49 days	Mon 3/23/26	Fri 5/29/26
110		Prepare 100% CDs for Final Bidding	7 days	Mon 6/1/26	Tue 6/9/26
111		** Submit 100% CD (Bid) drawings/specs/GMP to MSBA ** FOR RECORD	1 day	Tue 6/9/26	Tue 6/9/26
112		**PERMITTING - STATE and LOCAL JURISDICTIONAL APPROVALS**	**320 days**	**Thu 10/30/25**	**Mon 2/1/27**
113		Zoning Board of Appeals	71 days	Thu 12/4/25	Mon 3/16/26
114		ConCom - NOI	45 days	Sat 3/1/25	Thu 5/1/25
115		NPDS Construction General Permit	33 days	Thu 4/16/26	Tue 6/2/26
116		MHC - PNF	275 days	Fri 1/5/24	Fri 1/31/25
117		MEPA - MA, ENF, EIR and Article 97 - N/A	0 days	Wed 1/1/25	Wed 1/1/25
118		MA DEP - NOI	45 days	Mon 9/1/25	Fri 10/31/25
119		MA DOT - N/A	1 day	Wed 1/1/25	Wed 1/1/25
120		MA DPH - N/A	1 day	Wed 1/1/25	Wed 1/1/25
121		MAAB	22 days	Mon 11/3/25	Wed 12/3/25
122		EPA-NPDES / SWPPP	20 days	Sun 5/31/26	Thu 6/25/26
123		Permits from Town Engineering Dept.	33 days	Thu 4/16/26	Tue 6/2/26
124		Special Permit to Planning Dept.	26 days	Thu 9/25/25	Thu 10/30/25
125		Building Permit	177 days	Sun 5/31/26	Fri 2/5/27
126		**Bidding**	**333 days**	**Wed 4/16/25**	**Mon 8/3/26**
127		Early Site Work Pkg #1 Bid Period	23 days	Wed 4/16/25	Fri 5/16/25
128		Award Early Site Work Pkg #1	1 day	Fri 5/30/25	Fri 5/30/25
129		Early Site Work Pkg #2 Bid Period	20 days	Fri 3/20/26	Thu 4/16/26
130		Award Early Site Work Pkg #2	11 days	Fri 4/17/26	Fri 5/1/26
131		Main Package GMP Bid Period	32 days	Mon 6/8/26	Tue 7/21/26
132		Award Main Package GMP	9 days	Wed 7/22/26	Mon 8/3/26
133		Notice to Proceed	1 day	Mon 8/3/26	Mon 8/3/26
134		**CONSTRUCTION [MOD 7]**	**942 days**	**Thu 12/25/25**	**Tue 8/28/29**
135		Early Site Work Pkg #1 Mobilization	1 day	Mon 6/23/25	Mon 6/23/25
136		Early Site Work Pkg #1 Construction	42 days	Mon 6/23/25	Wed 8/20/25

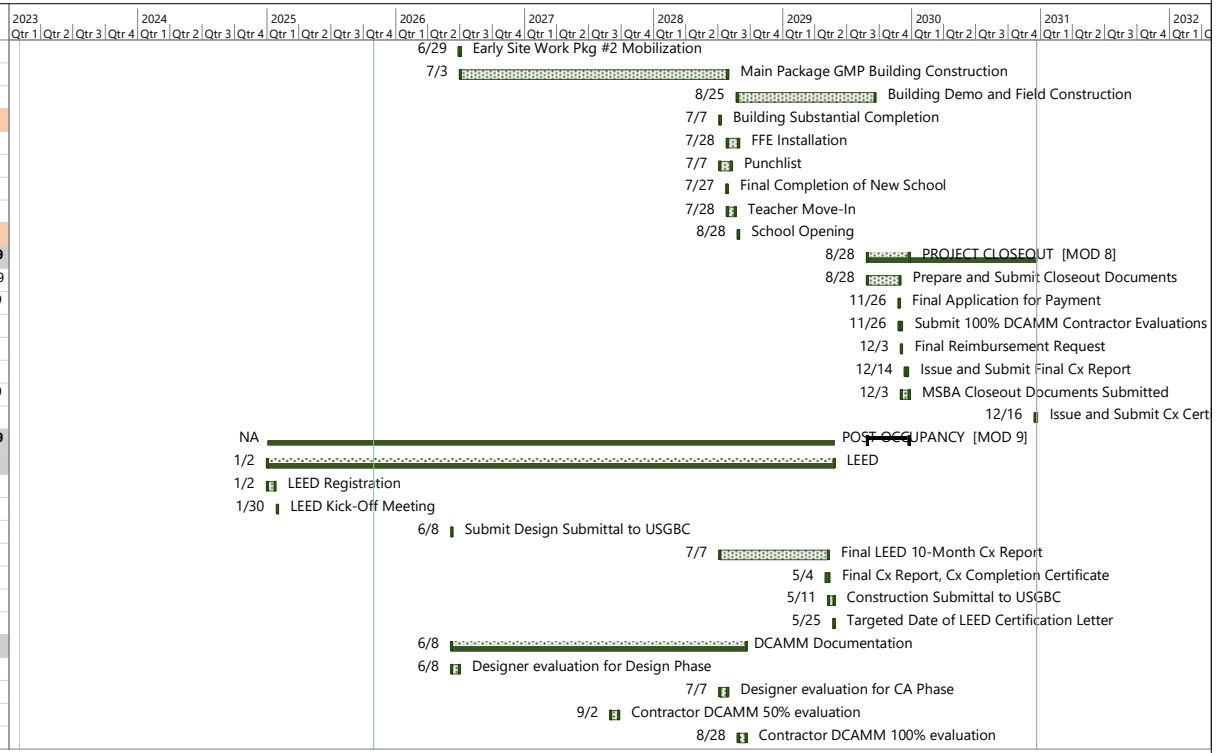


Project: Galvin MS Schedule
60 Date: 12/31/25

Task | Split | Milestone | Summary
Project Summary | Inactive Task | Inactive Milestone | Inactive Summary
Manual Task | Duration-only | Manual Summary Rollup | Manual Summary
Start-only | Finish-only | External Tasks | External Milestone
Deadline | Progress | Manual Progress

GALVIN MIDDLE SCHOOL
Preliminary Schedule
60% Construction Document Submission December 31, 2025

ID	Task Mode	Task Name	Duration	Start	Finish
137		Early Site Work Pkg #2 Mobilization	4 days	Mon 6/29/26	Thu 7/2/26
138		Main Package GMP Building Construction	532 days	Fri 7/3/26	Fri 7/28/28
139		Building Demo and Field Construction	272 days	Fri 8/25/28	Tue 9/18/29
140		**Building Substantial Completion**	**1 day**	**Fri 7/7/28**	**Fri 7/7/28**
141		FFE Installation	22 days	Fri 7/28/28	Mon 8/28/28
142		Punchlist	22 days	Fri 7/7/28	Mon 8/7/28
143		Final Completion of New School	1 day	Thu 7/27/28	Thu 7/27/28
144		Teacher Move-In	16 days	Fri 7/28/28	Fri 8/18/28
145		**School Opening**	**1 day**	**Mon 8/28/28**	**Mon 8/28/28**
146		**PROJECT CLOSEOUT [MOD 8]**	**83 days**	**Tue 8/28/29**	**Mon 12/24/29**
147		Prepare and Submit Closeout Documents	65 days	Tue 8/28/29	Wed 11/28/29
148		Final Application for Payment	1 day	Mon 11/26/29	Mon 11/26/29
149		Submit 100% DCAMM Contractor Evaluations	6 days	Mon 11/26/29	Mon 12/3/29
150		Final Reimbursement Request	1 day	Mon 12/3/29	Mon 12/3/29
151		Issue and Submit Final Cx Report	5 days	Fri 12/14/29	Thu 12/20/29
152		MSBA Closeout Documents Submitted	16 days	Mon 12/3/29	Mon 12/24/29
153		Issue and Submit Cx Certificate of Completion	5 days	Mon 12/16/30	Fri 12/20/30
154		**POST OCCUPANCY [MOD 9]**	**83 days**	**Tue 8/28/29**	**Mon 12/24/29**
155		**LEED**	**1128 days**	**Thu 1/2/25**	**Fri 5/25/29**
156		LEED Registration	16 days	Thu 1/2/25	Thu 1/23/25
157		LEED Kick-Off Meeting	1 day	Thu 1/30/25	Thu 1/30/25
158		Submit Design Submittal to USGBC	1 day	Mon 6/8/26	Mon 6/8/26
159		Final LEED 10-Month Cx Report	215 days	Fri 7/7/28	Wed 5/9/29
160		Final Cx Report, Cx Completion Certificate	6 days	Fri 5/4/29	Fri 5/11/29
161		Construction Submittal to USGBC	11 days	Fri 5/11/29	Fri 5/25/29
162		Targeted Date of LEED Certification Letter	1 day	Fri 5/25/29	Fri 5/25/29
163		**DCAMM Documentation**	**587 days**	**Mon 6/8/26**	**Mon 9/18/28**
164		Designer evaluation for Design Phase	16 days	Mon 6/8/26	Mon 6/29/26
165		Designer evaluation for CA Phase	16 days	Fri 7/7/28	Fri 7/28/28
166		Contractor DCAMM 50% evaluation	16 days	Thu 9/2/27	Thu 9/23/27
167		Contractor DCAMM 100% evaluation	16 days	Mon 8/28/28	Mon 9/18/28



Project: Galvin MS Schedule
60 Date: 12/31/25

Task	Project Summary	Manual Task	Start-only	Deadline
Split	Inactive Task	Duration-only	Finish-only	Progress
Milestone	Inactive Milestone	Manual Summary Rollup	External Tasks	Manual Progress
Summary	Inactive Summary	Manual Summary	External Milestone